

# OVERVIEW & SCRUTINY COMMITTEE

Monday, 25 February 2019 at 6.30 p.m., Harford Community Centre, 115 Harford Street, London, E1 4FG

This meeting is open to the public to attend.

Members:

Chair: Councillor Abdal Ullah

Vice Chair: Councillor Marc Francis Lead for Resources

Councillor Sufia Alam Lead for Children's Services

Councillor Mufeedah Bustin

Councillor Kahar Chowdhury Lead for Health, Adults and Community

Councillor Dipa Das Lead for Place

Councillor James King
Councillor Kyrsten Perry
Councillor Mohammed Pappu

Councillor Bex White Lead for Governance

Councillor Andrew Wood

**Co-opted Members:** 

Neil Cunningham Parent Governors

Joanna Hannan Representative of Diocese of Westminster

Ahmed Hussain Parent Governors Fatiha Kassouri Parent Governors

Dr Phillip Rice Church of England Representative

Khoyrul Shaheed Muslim Faith Community

**Deputies:** 

Councillor Peter Golds, Councillor Tarik Khan, Councillor Victoria Obaze and Councillor Val

Whitehead

[The quorum for this body is 3 voting Members]

**Contact for further enquiries:** 

David Knight, Democratic Services

1st Floor, Town Hall, Town Hall, Mulberry Place, 5 Clove Crescent,

London, E14 2BG Tel: 020 7364 4878

E-mail: david.knight@towerhamlets.gov.uk Web: http://www.towerhamlets.gov.uk/committee Scan this code for the electronic agenda:



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	SECTION ONE	WARD	PAGE NUMBER(S)
1.	APOLOGIES FOR ABSENCE		
	To receive any apologies for absence.		
2.	DECLARATIONS OF DISCLOSABLE PECUNIARY INTEREST		7 - 10
	To note any declarations of interest made by Members, including those restricting Members from voting on the questions detailed in Section 106 of the Local Government Finance Act, 1992. See attached note from the Monitoring Officer.		
3.	UNRESTRICTED MINUTES	All Wards	
3 .1	Minutes - 28th January, 2019	All Wards	11 - 30
	To confirm as a correct record of the proceedings the unrestricted minutes of the meeting of the Overview and Scrutiny Committee held on 28th January, 2019.		
4.	SCRUTINY SPOTLIGHT	All Wards	
4 .1	Independent Chair of Adults Safeguarding	All Wards	
	The Committee will receive a presentation that will outline performance in terms of service delivery and the challenges the Council is facing.		
4 .2	The Complaints and Information Annual Report 2017/18		
	The Committee will receive a presentation on trends and issues.		
5.	UNRESTRICTED REPORTS FOR CONSIDERATION	All Wards	
5 .1	Social Value Act Scrutiny Challenge Session	All Wards	31 - 54
	The Committee will receive a report that follows up from the scrutiny challenge session on the Social Value Act, which went to Overview and Scrutiny Committee (OSC) on 9 May 2017, and a subsequent action plan considered by Cabinet in 27 February 2018. This report reviews the		

progress against the recommendations and action plan.

#### 5.2 Q3 Corporate Budget Monitoring Report

**All Wards** 

The Committee will receive a presentation from Cllr Ronald, Cabinet Member for Resources and the Voluntary Sector and Neville Murton, Corporate Director of Resources on the Council's finances and a subsequent report to be considered by Cabinet in 27 February 2018. See this link to access the report <u>link</u>

The Committee is asked to consider if these align with Council priorities and provide residents with value for money.

#### 6. REQUESTS TO SUBMIT PETITIONS

**All Wards** 

To receive any petitions (to be notified at the meeting).

# 7. OVERVIEW & SCRUTINY COMMITTEE QUERY AND ACTION LOG 2019/20

**All Wards** 

The Committee are asked to note and to comment upon the Action Log - To follow

# 8. CABINET FORWARD PLAN & WORK PROGRAMME REVIEW

All Wards

55 - 84

Members are asked to review the Forward Plan and to plan around the Committees priorities

#### 9. UNRESTRICTED REPORTS 'CALLED IN'

**All Wards** 

No decisions of the Mayor in Cabinet on the 28<sup>th</sup> November, 2018 in respect of unrestricted reports on the agenda were 'called in'.

#### 10. VERBAL UPDATES FROM SCRUTINY LEADS

**All Wards** 

To receive verbal updates from each of the Scrutiny Leads.

(Time allocated – 5 minutes each)

# 11. PRE-DECISION SCRUTINY OF UNRESTRICTED All Wards CABINET PAPERS

To consider and agree pre-decision scrutiny questions/comments to be presented to Cabinet.

# 12. ANY OTHER UNRESTRICTED BUSINESS WHICH THE CHAIR CONSIDERS TO BE URGENT

**All Wards** 

To consider any other unrestricted business that the Chair considers to be urgent.

#### 13. EXCLUSION OF THE PRESS AND PUBLIC

All Wards

In view of the contents of the remaining items on the agenda the Committee is recommended to adopt the following motion:

"That, under the provisions of Section 100A of the Local Government Act 1972, as amended by the Local Government (Access to Information) Act 1985, the press and public be excluded from the remainder of the meeting for the consideration of the Section Two business on the grounds that it contains information defined as Exempt in Part 1 of Schedule 12A to the Local Government Act, 1972."

#### **EXEMPT/CONFIDENTIAL SECTION (Pink Papers)**

The exempt committee papers in the agenda will contain information, which is commercially, legally or personally sensitive and should not be divulged to third parties. If you do not wish to retain these papers after the meeting, please hand them to the Committee Officer present.

SECTION TWO WARD PAGE NUMBER(S)

#### 14. EXEMPT/ CONFIDENTIAL MINUTES

**All Wards** 

Nil items

# 15. EXEMPT/ CONFIDENTIAL REPORTS 'CALLED IN'

**All Wards** 

Nil items

#### 16. PRE-DECISION SCRUTINY OF EXEMPT/ CONFIDENTIAL) CABINET PAPERS

**All Wards** 

To consider and agree pre-decision scrutiny questions/comments to be presented to Cabinet.

(Time allocated 15 minutes).

# 17. ANY OTHER EXEMPT/ CONFIDENTIAL BUSINESS THAT THE CHAIR CONSIDERS URGENT

**All Wards** 

To consider any other exempt/ confidential business that the Chair considers to be urgent.

#### **Next Meeting of the Overview and Scrutiny Committee**

Monday, 25 March 2019 at 6.30 p.m. to be held in Harford Community Centre, 115 Harford Street, London, E1 4FG

#### **DECLARATIONS OF INTERESTS - NOTE FROM THE MONITORING OFFICER**

This note is for guidance only. For further details please consult the Members' Code of Conduct at Part 5.1 of the Council's Constitution.

Please note that the question of whether a Member has an interest in any matter, and whether or not that interest is a Disclosable Pecuniary Interest, is for that Member to decide. Advice is available from officers as listed below but they cannot make the decision for the Member. If in doubt as to the nature of an interest it is advisable to seek advice **prior** to attending a meeting.

#### **Interests and Disclosable Pecuniary Interests (DPIs)**

You have an interest in any business of the authority where that business relates to or is likely to affect any of the persons, bodies or matters listed in section 4.1 (a) of the Code of Conduct; and might reasonably be regarded as affecting the well-being or financial position of yourself, a member of your family or a person with whom you have a close association, to a greater extent than the majority of other council tax payers, ratepayers or inhabitants of the ward affected.

You must notify the Monitoring Officer in writing of any such interest, for inclusion in the Register of Members' Interests which is available for public inspection and on the Council's Website.

Once you have recorded an interest in the Register, you are not then required to declare that interest at each meeting where the business is discussed, unless the interest is a Disclosable Pecuniary Interest (DPI).

A DPI is defined in Regulations as a pecuniary interest of any of the descriptions listed at **Appendix A** overleaf. Please note that a Member's DPIs include his/her own relevant interests and also those of his/her spouse or civil partner; or a person with whom the Member is living as husband and wife; or a person with whom the Member is living as if they were civil partners; if the Member is aware that that other person has the interest.

#### Effect of a Disclosable Pecuniary Interest on participation at meetings

Where you have a DPI in any business of the Council you must, unless you have obtained a dispensation from the authority's Monitoring Officer following consideration by the Dispensations Sub-Committee of the Standards Advisory Committee:-

- not seek to improperly influence a decision about that business; and
- not exercise executive functions in relation to that business.

If you are present at a meeting where that business is discussed, you must:-

- Disclose to the meeting the existence and nature of the interest at the start of the meeting or when the interest becomes apparent, if later; and
- Leave the room (including any public viewing area) for the duration of consideration and decision on the item and not seek to influence the debate or decision

When declaring a DPI, Members should specify the nature of the interest and the agenda item to which the interest relates. This procedure is designed to assist the public's understanding of the meeting and to enable a full record to be made in the minutes of the meeting.

Where you have a DPI in any business of the authority which is not included in the Member's register of interests and you attend a meeting of the authority at which the business is considered, in addition to disclosing the interest to that meeting, you must also within 28 days notify the Monitoring Officer of the interest for inclusion in the Register.

#### **Further advice**

For further advice please contact:-

Asmat Hussain, Corporate Director, Governance and Monitoring Officer. Tel 020 7364 4800

#### **APPENDIX A: Definition of a Disclosable Pecuniary Interest**

(Relevant Authorities (Disclosable Pecuniary Interests) Regulations 2012, Reg 2 and Schedule)

Subject	Prescribed description
Employment, office, trade, profession or vacation	Any employment, office, trade, profession or vocation carried on for profit or gain.
Sponsorship	Any payment or provision of any other financial benefit (other than from the relevant authority) made or provided within the relevant period in respect of any expenses incurred by the Member in carrying out duties as a member, or towards the election expenses of the Member.  This includes any payment or financial benefit from a trade union within the meaning of the Trade Union and Labour Relations (Consolidation) Act 1992.
Contracts	Any contract which is made between the relevant person (or a body in which the relevant person has a beneficial interest) and the relevant authority—  (a) under which goods or services are to be provided or works are to be executed; and  (b) which has not been fully discharged.
Land	Any beneficial interest in land which is within the area of the relevant authority.
Licences	Any licence (alone or jointly with others) to occupy land in the area of the relevant authority for a month or longer.
Corporate tenancies	Any tenancy where (to the Member's knowledge)— (a) the landlord is the relevant authority; and (b) the tenant is a body in which the relevant person has a beneficial interest.
Securities	Any beneficial interest in securities of a body where— (a) that body (to the Member's knowledge) has a place of business or land in the area of the relevant authority; and (b) either—
	(i) the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body; or
	(ii) if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which the relevant person has a beneficial interest exceeds one hundredth of the total issued share capital of that class.



OVERVIEW & SCRUTINY COMMITTEE, 28/01/2019

#### LONDON BOROUGH OF TOWER HAMLETS

#### MINUTES OF THE OVERVIEW & SCRUTINY COMMITTEE

#### HELD AT 6.33 P.M. ON MONDAY, 28 JANUARY 2019

# ROOM C1, 1ST FLOOR, TOWN HALL, MULBERRY PLACE, 5 CLOVE CRESCENT, LONDON, E14 2BG

#### **Members Present:**

Councillor Abdal Ullah (Chair)

Councillor Marc Francis (Vice-Chair) – Lead for Resources

Councillor Sufia Alam – Lead for Children's Services

Councillor Mufeedah Bustin –

Councillor Kahar Chowdhury – Lead for Health, Adults and

Community

Councillor James King
Councillor Kyrsten Perry
Councillor Mohammed Pappu

Councillor Andrew Wood

Councillor Monammed Pappu

Councillor Bex White – Lead for Governance

**Co-opted Members Present:** 

Neil Cunningham – Parent Governors

Joanna Hannan – Representative of Diocese of

Westminster

Ahmed Hussain – Parent Governors Fatiha Kassouri – Parent Governors

Dr Phillip Rice – Church of England Representative

#### **Other Councillors Present:**

Mayor John Biggs

Councillor Asma Begum – (Deputy Mayor and Cabinet Member for

Community Safety and Equalities)

Councillor Candida Ronald – (Cabinet Member for Resources and the

Voluntary Sector)

#### Apologies:

Councillor Dipa Das – Lead for Place

Khoyrul Shaheed – Muslim Faith Community

#### **Others Present:**

Elizabeth Bailey – (Strategy & Policy Manager)

Adam Boey – (Senior Strategy & Policy Manager -

Corporate)

Ann Corbett – (Divisional Director, Community

Safety)

Jack Gilbert – Vice Chair – Safer Neighbourhood

Board

Sharon Godman – (Divisional Director, Strategy, Policy

and Performance)

Afazul Hoque – (Head of Corporate Strategy &

Policy)

Neville Murton – (Acting Corporate Director,

Resources)

Denise Radley – (Corporate Director, Health, Adults &

Community)

Simon Smith – Prevent Co-ordinator

Sue Williams – Borough Commander - Chief

Superintendent

David Knight – (Senior Democratic Services Officer)

#### 1. DECLARATIONS OF DISCLOSABLE PECUNIARY INTEREST

No declarations of disclosable pecuniary interest were received.

#### 2. UNRESTRICTED MINUTES

The Chair Moved and it was:-

#### **RESOLVED** that:

#### 2.1 Minutes - 17th December, 2018

The unrestricted minutes of the meeting of the Overview and Scrutiny Committee held on 17<sup>th</sup> December, 2018 were approved as a correct record of the proceedings. Copy to sign

#### 2.2 Minutes - 14th January, 2019

The unrestricted minutes of the meeting of the Overview and Scrutiny Committee held on 14<sup>th</sup> January, 2019 were approved as a correct record of the proceedings. Copy to sign

#### 3. SCRUTINY SPOTLIGHT

#### 3.1 Community Safety- Safer Neighbourhood Board

The Committee received a presentation from Jack Gilbert, Vice- Chair of the Safer Neighbourhoods Board it was noted that the role and purpose of Safer Neighbourhood Boards is to be the primary borough-level mechanism for local engagement and as such, the Board has five key aims to:

- I. ensure communities are more closely involved in problem solving and crime prevention;
- II. have a broad remit to reflect Mayor's Office for Policing and Crime (MOPaC's) broader responsibilities, while respecting the view that local people know best what is needed at the local level;
- III. have greater reach and ensure a more frequent refresh of ideas and views;
- IV. achieve greater coherence between different engagement mechanisms, e.g. ward panels, Independent Advisory Groups (IAGs), Neighbourhood Watch and Stop and Search Community Monitoring Groups, so as to provide greater public accountability in policing and crime reduction; and
- V. Make more efficient use of resources to deliver value for money and target funds at tackling issues of local concern and crime prevention.

The discussions arising out of consideration of this presentation are summarised as follows:

#### The Committee:

- Noted that details on the number of active Ward Panels would be made available and that the Safer Neighbourhood Board was an amalgamation of those groups in the previous community engagement structure, such as Police Consultative Groups and it had also to establish working relationships with other engagement and oversight functions such as the local ward panels and neighbourhood cluster panels, Neighbourhood Watch schemes, Independent Advisory Groups and the Boroughs Community Safety Partnership;
- Noted that there were neighbourhood cluster panels for the North; South; East and West of the Borough to look at issues within a wider context. Also MOPaC are now working with the MPS (i) on producing data that can be more easily understood; (ii) to build confidence in the Panels; (iii) to support collaborative working between all participants; and (iv) look at the differences between wards;
- Indicated that it felt that there is a job of work to be undertaken so as to encourage the development of a membership that truly reflects the communities that it seeks to serve and has meaningful engagement with those communities;

- Expressed concern at the financial pressures faced by Safer
  Neighbourhood Teams which had required them to work differently making
  more effective use of reduced resources. Which it was felt had, had an
  impact upon the local police presence, reassurance and visibility;
- Noted that there is a need to understand that the cycle of violence and who the perpetrator is and who is the victim which can be a fluid; and
- Commented that it supported the idea of developing a true and robust engagement by Ward Panels so as to make the Borough better for residents.

In conclusion, Councillor Ullah thanked Jack Gilbert for his presentation.

#### 3.2 Community Safety in the Borough

The Committee will receive a presentation from the Cabinet Member for Community Safety and Equalities Cllr Asma Begum; the Borough Commander, Sue Williams; and the Corporate Director, Health, Adults & Community, Denise Radley.

The discussions on this presentation may be summarised as follows:

#### The Committee:

- Condemned the recent incident outside a school in Bow as Tower Hamlets is home to people from all over the world with a proud history which has been enriched by migration;
- Noted that through the use of Council CCTV and Council Funded Police Officers a man in his 60s had been taken into custody by police on suspicion of a racially aggravated public order offence;
- Noted that the Council and its partners are working with communities to develop a positive change in community safety and engagement;
- Noted that the Borough Commander and her officers had invested considerable energy in supporting the priorities within the partnership and addressing incidence of Anti-Social Behaviour; Knife Enabled Crime; Robbery; Theft; and Moped Offences;
- Noted that Poplar Housing and Regeneration Community Association (HARCA) has funded a dedicated 5-strong Metropolitan Police Service (MPS) Team to work with their ASB and Safeguarding Teams;
- Noted that there are also more MPS officers on Tower Hamlets Homes (THH) housing estates. There will be 14 extra MPS officers funded by Tower Hamlets Council who will focus on tackling crime and ASB, working alongside THH's own ASB team;
- Noted that the MPS London borough model has been condensed from 32 to 12 Basic Command Units (BCU) made up of two or three boroughs (e.g. Hackney and Newham) the BCU structure will allow the MPS to put first victims of crime and those people in greatest need. It will also give the MPS the resilience and consistency it needs across the whole of London, so that the MPS can continue to respond to large scale incidents and meet the current financial and operational challenges;

- Noted that property crime can be prevented through manipulating the design of individual dwellings, and their relationship to one another and to the surrounding neighbourhood;
- Noted that the 101 service has gone to a digital platform as the public now expect the MPS to have a significant online presence, with a similar level of functionality and ease of use to other services they access on a daily basis;
- Noted with regard to hate crime a lot of work has been done on reporting e.g. disability reporting and it was noted in the BCU there are Faith/Hate Crime Officers based both in Hackney and LBTH who are there to help and support communities and victims;
- Noted that in terms of data there is a need to include people's experiences as data (e.g. the young voice) and to look at data at from a strategic perspective and how the available data is shared across the various partners/stakeholder groups;
- Noted that whilst the Home Office has reclassified many incidences of burglary non-residential to residential the Partnership looks at such crimes as burglary as a whole;
- Noted that the Council is working closely with One Housing Group on the Isle of Dogs to prevent and deal with ASB. All reports of ASB are taken seriously by One Housing and they deal with them as efficiently and effectively as possible;
- Noted that Her Majesty's Inspectorate of Constabulary and Fire and Rescue Services (HMICFRS) has praised the steps the MPS has taken to improve legitimacy. The MPS has a good understanding of the diverse communities of London and is working hard to improve engagement. The (HMICFRS) also recognised the MPS' efforts to improve the ethical and inclusive culture of the organisation;
- Noted that the reduction in public spending has made it more important than ever to maximise resources by the relevant partners working closely to deliver the best services possible for residents;
- Noted that the Boroughs BCU is seen as the lead in London in addressing a robust partnership community safety need;
- Noted that the MPS are open to ideas and look at different ways of working with their partner colleagues (e.g. Tower Hamlets Enforcement Officers);
- Commented that it would support the development of a single number where all landlords could report incidences of ASB; and
- Commented that 'Safer Neighbourhood Board' which MOPaC introduced so as to formally consider local policing and crime priorities offered a less inclusive environment than the old Community Police Engagement Groups (CPEGs) that used to undertake community engagement around policing and crime issues in the Borough.

In conclusion, Councillor Ullah thanked Cllr Asma Begum; Sue Williams; and Denise Radley for their presentation.

#### 3.3 Prevent

The Committee received a presentation from the Cabinet Member for Community Safety and Equalities Cllr Asma Begum; the Divisional Director, Community Safety: Ann Corbett and Simon Smith Head of Prevent.

The discussions on this presentation are summarised as follows:

#### The Committee:

- Commented that communities perception of Prevent remains challenging as whilst the strategy was intended to help communities address radicalisation and extremism. It has instead it seems become a potential source of grievance for local communities. In response it was noted that the Channel process is a safeguarding process with robust assessment frameworks and built in checks and balances. In addition, the Borough has built upon its nationally recognised good practice in safeguarding those vulnerable to radicalisation;
- Noted that Prevent is one of the '4 P's' of the Government's CONTEST strategy;
- Was advised that the Counter Terrorism and Security Act 2015 set out the legislative requirements on the Local Authority to deliver Prevent;
- Noted that all training addresses all the manifestations of extremism including the far right;
- Was informed that terrorism and extremism remains a significant threat to all our communities;
- Noted Tower Hamlets is assessed by the Home Office as one of the highest risk areas in London with regard counter terrorism;
- Noted if a referral was made in error it will be carefully reviewed and the individual will have the opportunity to respond to any allegations that has made feedback provided as appropriate;
- Noted that Ben Wallace the Security Minister has announced the Strategy is to be independently reviewed review;
- Asked to receive details of how young people have benefitted and have been safeguarded from radicalisation and; and
- Noted that the swift response to the incident referred to above outside a school in Bow had sent a strong positive message to the local community.

In conclusion, Councillor Ullah thanked Cllr Asma Begum; Ann Corbett; and Simon Smith for their presentation.

#### 4. UNRESTRICTED REPORTS FOR CONSIDERATION

#### 4.1 Budget Scrutiny

The Committee received an update report from Cllr Ronald, Cabinet Member for Resources and the Voluntary Sector and Neville Murton, Acting Corporate Director of Resources – With particular reference to the Cabinet for 30<sup>th</sup> January, 2019.

The discussions on the report are outlined below:

#### The Committee noted:

- This report presented the final budget proposals that will be recommended for Full Council approval on the 20th February. It was noted that the assumptions set out in last year's MTFS for 2019-20 have been reviewed and updated to allow Members to agree a balanced budget and Council Tax requirement for that year;
- That announcements that have been made about Government funding for the Council in the Chancellor's Budget and the Provisional Local Government Finance Settlement require a robust and timely response to enable a balanced budget to be set;
- That the Council is in the fourth and final year of the Governments 'guaranteed settlement';
- That a Medium Term Financial Strategy (MTFS) covering the entirety of the resources available to the Council is considered to be the best way that resource prioritisation and allocation decisions can be considered and agreed in a way that provides a stable and considered approach to service delivery and takes into account relevant risks and uncertainty:
- As the Council develops its detailed proposals it must continue to keep under review those key financial assumptions which underpin the Council's MTFS; in particular as the Council becomes ever more dependent on locally raised sources of income through the Council Tax and retained business rates these elements become fundamental elements of its approach and strategies;
- The Council secures value for money through competitive tendering in terms of Capital Schemes;
- Detailed impact assessments would happen upon implementation'
- That the Equality Impact Assessment (EqIA) is utilised and is embedded in various processes and officers need to consider if an EqIA is appropriate; and
- The Council needs to look at a package of incentive/charges on car use and the Mayor indicated that he would value from an oversight by Scrutiny.

In conclusion, Councillor Ullah thanked Cllr Ronald and Neville Murton for their presentation.

#### 4.2 Social Cohesion Challenge Session Report

The Committee received and noted a report that followed up from the scrutiny challenge session on the Council's community cohesion services, which went to Overview and Scrutiny Committee (OSC) on 12 April, 2017 with 6 recommendations.

It was noted that the report reviewed the progress against the recommendations. The report also highlights that the Council is leading on

best practice in this area, as an example its role and involvement with London Councils to help develop the future approaches is noted and recognised. The report also recognises the range and scale of projects being undertaken by the Council, addressing cohesion in Tower hamlets. The report makes recommendations which aim to further enhance cohesion outcomes for the borough.

It was that the findings from the challenge session discussion, which included qualitative evidence from professionals both internally and external to the Council and councillors' practical experience in the field, have been supplemented by additional secondary sources. These include review of population statistics and trends, ward data, as well as consideration of the impact of legislation and findings from national reviews. The recommendations arising from this range of evidence sources are outlined below.

It was noted that the review had specifically looked at:

- 1. The definition of community cohesion;
- 2. National reviews related to cohesion;
- 3. The key findings from the Casey Review and to establish to what extent those findings were prevalent in Tower Hamlets by considering and comparing factual and statistical evidence;
- 4. The Council's Cohesion Programme which included a prima facie review of existing projects and funding;
- 5. The Council's approach to grants and the associated impact on improving cohesion outcomes;
- 6. Language as driver of cohesion, including a consideration of the effectiveness of English for Speakers of Other Languages (ESOL) provision;
- 7. The impact of council policies on cohesion such as the school admissions, housing and planning policies;
- 8. A consideration of the social and economic data and trends and the consequential impact on the gentrification of the borough; and
- 9. The context of the Equalities Act 2010 and the Public Sector Equalities Duty on the Council to foster good relations between people and the Council's leadership role on cohesion.

#### 5. REQUESTS TO SUBMIT PETITIONS

The Committee was advised that no requests to submit any petition's had been received for consideration at this meeting.

## 6. OVERVIEW & SCRUTINY COMMITTEE QUERY AND ACTION LOG 2018/19

Noted

#### 7. CABINET FORWARD PLAN & WORK PROGRAMME REVIEW

Noted

#### 8. UNRESTRICTED REPORTS 'CALLED IN'

The Committee was advised that no unrestricted reports had been "called in".

#### 9. VERBAL UPDATES FROM SCRUTINY LEADS

Email updates for all OSC to review.

#### 10. PRE-DECISION SCRUTINY OF UNRESTRICTED CABINET PAPERS

The Committee received and noted those questions to be presented at Cabinet by the Chair in relation to unrestricted business on the agenda – **See Appendix 1** 

## 11. ANY OTHER UNRESTRICTED BUSINESS WHICH THE CHAIR CONSIDERS TO BE URGENT

Nil items

#### 12. EXCLUSION OF THE PRESS AND PUBLIC

As the agenda circulated contained no exempt/ confidential business and there was therefore no requirement to exclude the press and public to allow for its consideration.

#### 13. EXEMPT/ CONFIDENTIAL MINUTES

Nil items

#### 14. EXEMPT/ CONFIDENTIAL REPORTS 'CALLED IN'

Nil items

# 15. PRE-DECISION SCRUTINY OF EXEMPT/ CONFIDENTIAL) CABINET PAPERS

Nil items

## 16. ANY OTHER EXEMPT/ CONFIDENTIAL BUSINESS THAT THE CHAIR CONSIDERS URGENT

Nil items

The meeting ended at 9.33 p.m.

Chair, Councillor Abdal Ullah Overview & Scrutiny Committee

# Overview and Scrutiny Committee Councillor Dipa Das - Scrutiny Lead for Place and Chair of HSSC 28 January 2019

- 1. The HSSC through its theme focused work programme has in this financial year looked at housing supply and quality housing. In particular:
  - a) Exploring measures to speed up the re-let of void housing stock
  - b) Empty and second homes whilst still in large numbers there is a visible decline since 2011, possible influencers include a stronger housing market, empty homes surcharge.
  - c) Common Housing Register and Allocations Policy Explored prioritisation criteria, bandings and targets, medical need decisions. We did have concerns raised on band 3 applicants (not in housing need) and 3% target – because about 2,000 of the 8,000 applicants registered have been waiting 12 years. <u>A review of the allocations policy is planned and HSSC has asked to feed into this process</u> into this process.
  - d) Social Housing Green paper explored proposals, the TH view, likely impact and resident engagement. The SHGP is only a small step towards delivering more social homes.
  - e) Under occupation scrutiny review, tracking delivery of recommendations. C. 1k under occupiers on housing waiting list, <u>encouraging and supporting of moves</u> should be strengthened.
  - f) Social housing fraud explored landlord interventions to identify and tackle fraud. c. £12m secured across borough via court actions.
  - g) Fire safety No Council high rises with remaining Aluminium Composite Material (ACM) cladding, RPs have 9 blocks with ACM cladding remaining with wardens and evacuation plans and remedial actions in place. Government message for building owners to cover costs of removal and replacements from insurance, however charging leaseholders could result in increased evictions. RPs will access Gov grant £400m as required. Awaiting legislative changes to building regulations.
  - h) Reviewed strategic plan performance, priorities, challenges and next steps, next updated to include Mayoral pledges.
  - i) Reviewed social landlord performance report, concerns raised around underperformance (clarion HA). This was discussed with the THHF benchmarking sub group who have also been asked agree a measure to report on evictions for those in receipt of universal credit (in rent arrears).
- 2. **Next meeting** 29<sup>th</sup> January 2019 Affordability / finances
  - a) Items include budget scrutiny, service charges for leaseholders and the THH strategic review (options appraisal).
- 3. Scrutiny review Improving health, environmental quality, economic and social outcomes through Housing Open Spaces. Desired outcomes include: to establish good practice and encourage adoption by social landlords, Identify funding opportunities; promote the green flag awards and accreditation, establish a Borough wide Housing Estate Best (use of) Green Space competition, and investigate appetitive for outdoor gyms.

#### Evidence collection sessions:

	Presenters
19 February - intro, roles	Groundwork London
and responsibilities,	Seeds for Growth
external experts	TH Cemetery Park
	Trees for Cities
12 March – Open space	Public Health
priorities and	Council teams – open spaces, parks, air quality, bio
management / funding	diversity
opportunities	
18 March / 23rd March	Women's Environment networks
	Community greening / food growing projects – and visits
	East End Homes/Poplar HARCA

- 4. **Waste Delivery option** (in house): Met with the Divisional and Strategic Director on 23<sup>rd</sup> Jan. Discussion focussed on:
- Project plans, progress, challenges and risks
- Mobilisation team experts and advisors
- Planned service improvements and performance monitoring
- Staffing service continuation, TUPE challenges, pension costs, workforce development and offer, local training and recruitment
- Marketing plan (commercial waste income) improving delivery offer and uptake
- Fleet planned improvements including environmental priorities, submit letter of intent to Dennis Eagle by Feb 19, vehicles available by Jan 2020 Recommendations:
- Briefing note to O&S (for information) with attendance at the April / May meeting rather than in March, when there will be more to report back on.
- Quarterly meetings with Cllr Das to monitor progress, challenges and risks

#### Overview and Scrutiny Committee Scrutiny Lead for Governance: Cllr White OSC – 28<sup>th</sup> January 2019

#### **Communications Challenge Session**

- We held our communications challenge session on Wednesday 16<sup>th</sup> January.
- It was a good discussion and some useful recommendations came out of the session. Our guest speaker was from Hackney Council and this provided us with useful examples for best practise.
- Key themes from the session included:
  - 'leadership driving cultural change'- how resident engagement fits within the council and how communications is interfacing strategically and operationally with the council;
  - ' the role of elected members' including ward-specific communications from members to residents, and bringing residents into council decision making earlier;
  - 'seldom-heard groups' looking at how we can better hear the voice of these groups, reviewing best practise from other boroughs and organisations, and ensuring we hear all voices rather than just speaking to the 'gatekeepers'; and
  - 'Empowering the service to be bold and innovative' commercialising our communications, capitalising on opportunities, and digitalisation work.
- Council officers have started drafting the report and recommendations, and this is due to go to OSC on 25<sup>th</sup> March.

#### **Brexit Commission**

- The Brexit Commission has now completed its research into the implications of Brexit on the borough, and has produced 25 key recommendations.
- The commissions' report has been through a number of approvals already – including the Mayor and CLT- and will be going to MAB on 30th January.
- The official launch of the report will be at London City Hall on 14th February.



#### Overview and Scrutiny Committee Scrutiny Lead for Resources: Cllr Francis OSC – 28<sup>th</sup> January 2019

#### **Scrutiny Challenge Session: Customer Access/One Stop Shops**

A Scrutiny Challenge session is scheduled on Customer Access /One Stop Shops in March, 2019 details of the date and time will be circulated in due course.



#### Agenda Item 6.2 – Fees & Charges (Meals on Wheels) Questions Response 1. In the current financial year 198 residents have been 1. How many local residents have received the Meals on Wheels service in each of the past five years, broken down by (a) in receipt of meals in the home, and on average 160 pensioners and (b) disabled residents? meals are delivered per day. A five year breakdown is still being sought and will be shared when available. 2. What has been the total cost of that service to LBTH in each of 2. Please see the following table. Note income reflects those years and how much of those costs have been recouped the charges raised to service users, and gross through the charge to service users in each of those years? expenditure is the charge made from contract services to ASC, so doesn't reflect any gap in full cost recovery by Contract Services (recent Contract Services paper to Cabinet reported an over spend in Contract Services of £122k for Meals on Wheels). Gross Expenditure Income Net £000 £000 £000 Year 536,012 2014-15 730,410 (194,399) 483,234 2015-16 634,612 (151,378)432,520 2016-17 585,435 (152,914)(148,602)398,396 2017-18 546,997 2018-19 (Budget) (130,000)543,818 413,818 3. How many of those current service users of the Meals on Wheels 3. Of the 198 residents receiving meals to the home, have also been required to contribute towards Homecare since the 83 of these have been required to contribute to introduction of means-tested charges in October 2017? community-based services since the introduction of

What is the total additional sum Adults Health & Well-being expect to generate from this increase in the charge for the Meals on Wheels service?	means-tested charges in October 2017.  4. If the volume of meals continues at the same level as currently delivered, we estimate that the increase in charging to £3.50 per meal will result in additional charges raised of £45,000-50,000.
Agenda Item – Item 6.3 – Adopt London East	I Barana and
Questions	Response
The following questions relate primarily Page 111 of the report.  1. How will members be able to discharge their corporate parenting	This issue was recognised during the
responsibilities with respect to adoption when the valuable insights from participation in panels are no longer available?; and	discussions of the paper at its presentation at the Mayors advisory panel. Following this discussion it was agreed that that an update report would come back to Cabinet twice yearly so that members have an opportunity to scrutinise performance of the RAA and to ensure they continue to discharge their corporate parenting responsibilities.
<ol> <li>I couldn't find information on the proposed make-up of the Adoption panel for the RAA, and would be concerned if this did not allow for input from adopters and adult adoptees. Experience from the TH panel suggests that their insights are invaluable in promoting the interests of children.</li> </ol>	<ol> <li>The make-up and membership of the Adoption panels for the RAA will continue to be subject to the same legal requirements and constitution as they are at present. They will still be required to have representation from independently appointed chairs, Designated Doctors and adult adoptees and Adoptive parents.</li> </ol>

Agenda Item – 6.4 - Integrated Information and Advice Plan	
Questions	Response
Will the redesign of the Service be completed within the next 8 months; and	<ol> <li>The design and recommended options will be complete by September, in order to inform commissioning and procurement proposals.</li> </ol>
What mitigation is in place to ensure this does happen and that the current IAA contract will not require any further extensions?	A project board is already established with representation from across the Council, the CCG and the VCS. This board will monitor progress of the work and ensure that timescales are adhered to.

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### Agenda Item 5.1

# Overview and Scrutiny Committee 25th February 2019 TOWER HAMLETS Classification: Unrestricted Challenge session progress update – Social Value Act

Lead Member	ead Member Councillor Candida Ronald, Cabinet Member for	
	Resources and the Voluntary Sector, and Councillor	
	for Blackwall and Cubitt Town	
Originating Officer(s)	Onyekachi Ajisafe, Strategy, Policy and Performance	
	Officer, Governance	
Wards affected	All Wards	
Key Decision?	No	
Community Plan Theme	A Fair & Prosperous Community	

#### **Executive Summary**

This report follows up from the scrutiny challenge session on the Social Value Act, which went to Overview and Scrutiny Committee (OSC) on 9 May 2017, and a subsequent action plan considered by Cabinet in 27 February 2018. This report reviews the progress against the recommendations and action plan.

#### **Recommendations:**

The Overview and Scrutiny Committee is recommended to:

1. Note the updates in the report.

#### 1. DETAILS OF THE REPORT

- 1.1. The Overview and Scrutiny Committee commissioned a challenge session "to consider the implementation of the Social Value Act in the procurement and commissioning cycle for the Council and our communities".
- 1.2. The challenge session took place on 9 May 2017 and considered how the council's approach to implementing and mainstreaming social value in both commissioning and organisational culture has developed and compares with best practice nationally.
- 1.3. The challenge session took the following form:
  - Review of the existing procurement and commissioning approach to Social Value:
  - Assessment of the monitoring, measurement and review of social value clauses and requirements in contracts;
  - Review of the approach to assessing social value impact;
  - · Challenge session and review of best practice; and
  - Development of recommendations based on review of the evidence.
- 1.4. The original report made five recommendations which were agreed by OSC. An action plan for these recommendations was agreed by Cabinet on 27 February 2018. The body of this report outlines the progress against these recommendations. The original report with recommendations and the action plan which accompanies the report are attached as **Appendix 1** and **Appendix 2**.
- 1.5. **Recommendation 1**: That the Council develops a Social Value Policy including associated social value priorities and carries out a review of synergies and linkages with other complementary Council policies and strategies.
- 1.6. Recommendation 2: Develop an approach to monitoring and measuring the social value outputs and deliverables; this could be through a standard framework, flexible to needs and nature of each contract.
- 1.7. Recommendation 3: Examine the options to develop a social value impact and outcomes assessment tool, to determine the impact of social value activity and gauge its contribution to the Mayoral priorities.
- 1.8. **Recommendation 4**: Determine an approach to cross organisation working to ensure that there is collective ownership of social value throughout the commissioning and procurement cycle.
- 1.9. Update from service on Recommendations 1– 4:

Actions	Update – February 2019
Form a social value policy development delivery group	The Social Value Delivery Group was set up in October 2017. Chaired by the Corporate

Director, Resources the group also included representation from Procurement and Growth and Economic Development. The purpose of the group was to drive forward the development of a Social Value Framework for the Council. The Framework was to set out how the Council's existing social value practices would be enhanced to maximise the benefits for local voluntary and community sector groups, residents and businesses. Procurement of research to inform the A procurement exercise was undertaken to development of the council's social value appoint a contractor in December 2017. Social Enterprise UK were appointed in January 2018 policy to undertake research to inform the Council's Social Value Framework. The research was Appointment of the contractor completed and presented to the Social Value Delivery Group in March 2018. Develop a draft social value strategy informed by the commissioned research A number of recommendations were put forward as part of the research. The recommendations as well as best practice from a number of other local authorities were used in the development of the Framework. A social value policy is adopted by the The Social Value Framework was endorsed by cabinet Cabinet on 25th July 2018. Procurement to review all social value As part of the implementation of the Social Value guidance, policies and procedural Framework and ensuring its components are embedded across the Council, a time limited documents on an annual basis. This is to ensure the outputs reflect and meet the Social Value Board was set up in August 2018. needs of the borough and compliment The Board meets on a monthly basis and is council policies and strategies. chaired by the interim Corporate Director, Resources and also includes representation from Relevant services including Economic Procurement, Strategy Policy and Performance, Benefits Team to be consulted on all policy, Growth and Economic Development and procedure and guidance documents relating Communications. The Board also includes the to economic benefits and social value. Interim Chief Executive of the Tower Hamlets for Voluntary Services. Monthly programme meetings between relevant services including Growth and As well as these actions the Social Value Boards Economic Development and Procurement. programme for 2019 includes: Ensuring the framework builds on the current 47% of council contracts delivering additional community benefits. such as employment opportunities. The new framework aims to build on this and also ensure that local residents, voluntary and community groups have a greater role in developing new or existing services Extending the social value exchange pilot

by another 12 months in order to increase our learning in this area. The initial pilot included suppliers offering between £29,000 and £81,000 of social value benefits as part of their bids, exceeding the initial target of £28,000. For the initial pilot, the council worked with Tower Hamlets Homes, East London Business Alliance, Tower Hamlets Council for Voluntary Service and others to secure employment, apprenticeship and work experience opportunities for residents, alongside ICT office equipment and a special 'meet the buyer' event to support small businesses. Organisations that benefited were Toynbee Hall, Spitalfields City Farm and Providence Row housing charity who provided input and local knowledge of what would help them.

- The Council is in the process of developing a toolkit to ensure social value is embedded across the Council. The toolkit is due to be launched in June 2019 and will also include training a core group of contract managers and commissioners with the skills and knowledge required to successfully implement social value
- The Social Value Board is currently engaging with key internal and external stakeholders to enhance the types of social value benefits included within the benefits schedule. This will include benefits that support the Councils priorities around the environment, economic growth and the voluntary and community sector.
- A dedicated social value officer will be recruited to drive forward the Council's social value agenda forward; this will include working closely with services and have a particular focus on the economic, social and environmental aspects of specifications, evidencing delivery and outcome-based measurements.
- The board plans to experiment with different weightings and lowering the threshold at which social value is considered

Although it's still early days in terms of the Social Value Board, there are clear outcomes that the Board is expected, this includes:

A thriving voluntary and community

sector  • More effective co-design and co-production of services  • Increased social capital and community empowerment  • Delivery of sustainable preventative outcomes.
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- 1.10. <u>Recommendation 5</u>: Develop a Social Value Communication and Engagement Plan to ensure that providers and communities are aware of the opportunities and impact of social value delivery in Tower Hamlets.
- 1.11. <u>Update from service on Recommendation 5</u>:

Actions	Update – February 2019
Develop a social value communication and engagement plan	The Social Value Board includes representation from the LBTH Communications Team. The Board will oversee the development and
Implement the social value communication and engagement plan	implementation of separate communications and engagement plans for social value.

#### 2. EQUALITIES IMPLICATIONS

2.1. Members at the Challenge Session identified that the development of a Social Value Policy would have the benefit of providing both contractors and residents with a clear definition of expectations and requirements in the commissioning, implementation and evaluation of social value elements. Taking steps engage and consult with both communities and potential suppliers to evidence and inform the format, scale and range of the Social Value Policy is therefore at the heart of the review and a focus for recommendations.

#### 3. OTHER STATUTORY IMPLICATIONS

- 3.1. This section of the report is used to highlight further specific statutory implications that are either not covered in the main body of the report or are required to be highlighted to ensure decision makers give them proper consideration. Examples of other implications may be:
  - Best Value Implications,
  - Consultations.
  - Environmental (including air quality),
  - Risk Management,
  - Crime Reduction,
  - Safeguarding.
- 3.2. There are no specific statutory implications.
- 4. COMMENTS OF THE CHIEF FINANCE OFFICER

4.1. This is a noting report and as such there are no financial commitments arising from the report. The recommendations detailed within this report are being progressed through existing staffing resources. There are significant community benefits that can be realised through the work detailed in this report and thus progressing the recommendations are advisable.

#### 5. COMMENTS OF LEGAL SERVICES

- 5.1. The Council is legally obliged to consider how something it is procuring might improve the economic social and or environmental well-being of its area. The Council must also consider how the mode of procurement will secure such benefit.
- 5.2. Therefore, the contents of this report and the ensuing policy are necessary to assist the Council to meet this legal duty.
- 5.3. There are no considerations of which the Council needs to take into account for the purposes of the Equality Act 2010 arising from the report at this point.

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#### **Linked Reports, Appendices and Background Documents**

#### **Linked Report**

NONE

#### **Appendices**

- Appendix 1: Social Value Act Challenge Session Report 9 May 2017
- Appendix 2: Social Value Act Scrutiny Challenge Session Action Plan 27 February 2018

### **APPENDIX ONE**

Social Value Act

Scrutiny Challenge Session Report



London Borough of Tower Hamlets April 2017

#### Chair's Foreword

This challenge session provided us with the opportunity to review the opportunities that the Social Value Act offers for the communities of Tower Hamlets.

The review builds on the excellent work carried out by the Council as an early adopter in introducing social value clauses into major contracts which has delivered significant economic and community benefits to date.

The Council now needs to further develop its approach to social value and work on a more joined up approach to the management, measurement and monitoring of the social value element of contracts.

In addition the challenge session has identified the need to clearly evaluate the impact of the social value requirements for the communities of Tower Hamlets through some form of social impact assessment tool. We also need to ensure that we communicate effectively with potential providers and our communities demonstrating the benefits and impact of social value.

Councillor Abdul Mukit Weavers ward Scrutiny Lead Member for Resources Chair of the Grants Scrutiny Sub Committee

#### 1. Summary of recommendations

RECOMMENDATION 1: That the Council develops a Social Value Policy including associated social value priorities and carries out a review of synergies and linkages with other complementary Council policies and strategies.

RECOMMENDATION 2: Develop an approach to monitoring and measuring the social value outputs and deliverables; this could be through a standard framework, flexible to needs and nature of each contract.

RECOMMENDATION 3: Examine the options to develop a social value impact and outcomes assessment tool, to determine the impact of social value activity and gauge its contribution to the Mayoral priorities.

RECOMMENDATION 4: Determine an approach to cross organisation working to ensure that there is collective ownership of social value throughout the commissioning and procurement cycle.

RECOMMENDATION 5: Develop a Social Value Communication and Engagement Plan to ensure that providers and communities are aware of the opportunities and impact of social value delivery in Tower Hamlets.

#### 1. INTRODUCTION

- 1.1. The Public Services (Social Value) Act 2012 placed a duty on local authorities, the NHS and some other public bodies to give consideration to improving the economic, social and environmental wellbeing of an area when commissioning services.
- 1.2. A Scrutiny Challenge Session was held on 9th March 2017 which focused on the importance of the Council obtaining community benefits and tangible outcomes in relation to all relevant procurement and commissioning activity.
- 1.3. The challenge session provided the opportunity to examine the Council's corporate approach to social value, as an early adopter in developing and implementing Social Value Act requirements into the Procurement and Commissioning environment (which has been nationally recognised with a number of national awards1).
- 1.4. The session considered the whole commissioning cycle with a particular focus on the monitoring and measurement of social value initiatives and determining the impact and contribution made to council and community objectives and priorities. The challenge session was structured around the elements of social value in the commissioning and procurement cycle.
  - Procurement
  - Measurement and the impact
- 1.5. This piece of work cannot however be taken in isolation of the significant financial challenges faced by the Council in the coming years. Particularly changes in the funding environment and the need to drive greater value for money through commissioning activity and more efficient service delivery .Alongside a move to outcomes based budgeting and community based strategic priorities. The development of recommendations needs to carefully consider and quantify the impact of embedding social value culture in commissioning & procurement and all aspects of service re- design and transformation.
- 1.6. There was also an opportunity to review the wider corporate impact of both the social value legislation and the potential contribution that it can make to deliver the Executive Mayors' key priorities for 2017-20.
- 1.7. The aim is to provide a direction for the Council in maximising the impact of the commissioning and procurement activity to drive economic growth in the Tower Hamlets local economy and support the

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<sup>&</sup>lt;sup>1</sup> National Go Awards: Excellence in Public Procurement – March 2014

London Boroughs Award: Best work with supply chain/local businesses to create new Apprentices - September 2014

**SOPO Awards:** Excellence in delivering Social Value – Finalist – April 2015

- delivery of the Executive Mayors key strategic priorities. The session also provided the opportunity to quantify the value of this work and communicate this work and its value to our communities.
- 1.8. The Council's Internal Audit function is currently carrying out an audit to provide assurance that the Council has effective systems and controls in place for timely identification, managing and monitoring various economic benefits, delivered through procurement, to the community designed in various agreements and contracts.
- 1.9. Recognising that there is some synergy between the audit "Terms of Reference" and the overall aims for the Challenge Session. There is however a clear distinction between the audits work which is system based and backward looking, and the scrutiny function which has a much wider remit. Scrutiny takes a more holistic approach and is focused on developing recommendations as to the approach and outcomes which can be achieved through social value work.
- 1.10 The session was attended the following Scrutiny Committee Members & Officers:

Cllr Abdul Mukit	Chair and Scrutiny Lead for Resources	
David Burbidge	Chair of Health Watch Tower Hamlets , Co-opted	
	member of the Health Scrutiny Sub Committee	
Margherita De	Co-opted member of the Grants Scrutiny Sub	
Cristofano	Committee	
Shabbir Ahmed	Parent Governor representative, Overview and	
Chowdhury	Scrutiny Committee	
<b>Neville Murton</b>	Divisional Director Finance and Procurement	
Zamil Ahmed	Head of Procurement	
Andy Scott	Acting Divisional Director - Economic	
	Development	
Joyce Ogunade	Economic Benefits Manager	
Ahmed	Senior Strategy , Policy and Performance Officer	
Choudhury		

#### 2. SOCIAL VALUE ACT CONTEXT

#### The legislative context

- 2.1. The Public Services (Social Value) Act originated from a private members bill in Parliament, and quickly gained cross party support enabling the Bill to pass smoothly through both houses of Parliament. The reason for the universal support was that the legislation demonstrated that calculating value for money in procurement was not purely focused on efficiency gains, but on the delivery of corporate and community outcomes.
- 2.2. The Act came fully into force on 31 January 2013, and required commissioners to consider securing economic, social, or environmental benefits when buying services above the OJEU threshold (£164,176).
- 2.3. Public sector organisations are required under the Act to consider how the services to be procured may improve the social, environmental and economic wellbeing of the area. The Act applies to public services contract and framework agreements to which Public Contracts Regulation apply.
- 2.4. The detail of the legislation applies to pre-procurement stage and identifies specific areas of focus including service user consultation, specification development and approaches concerning the period prior to formal publication of contract notice and or expression of interest
- 2.5. The Act seeks to shift commissioning and procurement practices to include the consideration of wider benefits (social, environmental and economic) delivered to communities. It also aims to open up the public sector contracting market to Voluntary, Community and Social Enterprise (VCSE) organisations who are considered to deliver added value to communities.
- 2.6. The Act is part of the overall suite of legislation and initiatives developed by the Government who see the Department for Communities and Local Government as custodians of a drive to a more encompassing approach to Value for Money.

- 2.7. Guidance and good practice demonstrates that a holistic approach to social value ensures that organisations consider the following in developing and embedding Social Value:
  - Pre-Procurement
  - Consultation with Residents
  - Policy and Service Design
  - Specification Development
  - Tender
  - Supplier Engagement
  - Identification of Added Value
  - Decision on what is proportionate and achievable
  - Sustainability of the service delivery model

#### **The National Picture**

- 2.8. The Government commissioned Lord Young to carry out a review in 2015 of how the Act had been operating two years on from its inception. In general the review found that where the social value approach had been implemented it had delivered significant benefits for communities.
- 2.9. The review identified the following barriers to fully develop the Acts potential:
  - a. Awareness and take up of the Act was very patchy across the country.
  - b. There was varying understanding of how to apply the Act, leading to an inconsistent picture defining social value and determining when to include it in the commissioning cycle, applying social value within the statutory and constitutional framework and clarifying its use in procurement.
  - c. Measurement of social value is not yet fully developed.

#### The Tower Hamlets Approach

#### **Procurement and Commissioning**

- 2.10. The Councils approach to the Social Value Act 2012 is to secure more community value e.g. employment and training through the commissioning process.
- 2.11. Currently Tower Hamlets has over 3,500 suppliers and aims to find the most effective solution and deliver improved social wellbeing for the area. Social Value is embedded into Councils Procurement Policies and Procedures seeking to add value through social and economic benefits.

- 2.12. Local Employment and Community Benefits clauses are included in all relevant contracts above £100,000, and considered on those below £100,000.
- 2.13. At Tower Hamlets social value is considered during pre-procurement stages and throughout the Commissioning cycles (i.e. during consultation, tendering, contract award etc.). A key factor in determining the social value element is consideration of how the specific requirement will help to support and deliver the Council's Mayoral priorities.
- 2.14. Social value is implemented by the inclusion of a 'Local Employment and Community Benefits' Schedule in Council tenders (max weighting of 5%) and through effective market and supplier engagement
- 2.15. The innovative approach taken by the Council have been recognised through three key national awards.
  - National Go Awards: Excellence in Public Procurement March 2014
  - London Boroughs Award: Best work with supply chain/local businesses to create new Apprentices – September 2014
  - SOPO Awards: Excellence in delivering Social Value Finalist April 2015

#### **Monitoring and Measurement**

- 2.16. Social value has been embedded in the Council's contracts and it has a duty to consider how procurement activities deliver added value to the local community.
- 2.17. The Council's main focus to date has been on monitoring and measuring economic benefits. Economic benefits are part of the community benefits requirements; they are related to specific targets in relation to economic growth indicators.
- 2.18. They are assessed throughout the procurement cycle, under the quality questionnaire and alongside other community benefits; they can also determine final decisions for awarding a contract; however, they only carry a maximum of 5% weighting on the overall contract.
- 2.19. The Economic Benefits team aims to maximise, secure and monitor the economic benefits derived from planning applications and procurement contracts. Some of the key Economic Benefits Areas included in current contracts look at aspects of : Employment, skills, and enterprise and work experience opportunities.
- 2.20. A good example of the Council achieving economic benefits can be found within specific planning applications, which may be assessed to have a range of Economic Benefits which then form part of S106 Agreements.

2.21. The Economic Benefits Team monitors all S106 Agreements related to employment and enterprise. These S106 Agreements involve financial and non-financial targets in relation to employment, skills and enterprise obligations.

#### 3. KEY FINDINGS AND RECOMMENDATIONS

#### Social Value Policy

- 3.1. The challenge session identified that there is a need to carry out a longitudinal study of current and expected procurement activity, taking into account external drivers such as the impact of leaving the European Union and the financial and funding environment for the public sector.
- 3.2. This intelligence can then be used to inform and evidence the future approach to embedding and further implementing Social Value elements into the whole commissioning cycle.
- 3.3. The Council has a robust and transparent procurement and commissioning framework which is embedded within the Councils overall Governance environment. Social value elements and approaches are included within this framework, however the Council does not have an overarching Social Value Policy or specific social value priorities against which activity can be planned, measured and evaluated.
- 3.4. The development of a Social Value Policy would have the benefit of providing both contractors and residents with a clear definition of expectations and requirements in the commissioning, implementation and evaluation of social value elements.
- 3.5. The Council will need to engage and consult with both communities and potential suppliers to evidence and inform the format, scale and range of the Social Value Policy. A starting point will be to develop a clear unambiguous definition of social value and associated social value priorities for the Council and our communities.
- 3.6. The Overview and Scrutiny Committee could support the development of policy and associated priorities through a short review or Spotlight session at one of the committees' meetings.
- 3.7. The challenge session looked at the current governance arrangements for procurement and commissioning and suggested that the Council should review the role and remit of the existing Competition Board to have a revised focus and role in reviewing the social value elements in contract and commissioning activity.

- 3.8. Underpinning the policy the Council should develop a range of guidance tools and information for suppliers/providers and communities, these could include an agreed glossary of social value terms and a pick list of social value options related to specific types of commissioning activity.
- 3.9. Linked to the development of the policy the Council could also consider specific policy for the pre commissioning period and the inclusion of economic benefits within the procurement strategy. In addition to ensure that social value principles are mainstreamed across the work of the Council
- 3.10. It is also recommended that the Council carry out a review initially mapping social value elements into other associated policies/strategies (e.g. workforce development management), then re-writing and updating the specific policies.

RECOMMENDATION 1: That the Council develops a Social Value Policy including associated social value priorities and carries out a review of synergies and linkages with other complementary Council policies and strategies.

#### **Commissioning and Procurement**

- 3.11. The challenge session reviewed the current approach to commissioning and procurement and the range of social value achieved through a number of contract examples (see appendixes).
- 3.12. Officers suggested that some suppliers struggle with meeting social value contribution and for some (especially large ones) it's fairly straight forward. The council always takes contractors through the social value requirement and offers support and guidance
- 3.13. Looking at the local supply market, the challenge session received evidence which suggested that smaller voluntary groups are not set up adequately to bid for contracts. There are however opportunities to work with local voluntary and community sector organisations and smaller providers to develop the market in specific areas of Council procurement activity.
- 3.14. The Council has introduced e-tendering, which requires all procurement to go through the portal. This approach ensures that the Council uses technology to monitor contracts and achieve better contractor accountability, focusing on the delivery of the benefits and outcomes for communities. The electronic system generates reports on request and provides up to date progress on the delivery of social value actions.

- 3.15. The development of social value priorities will enable the Council to use these priorities to inform questions in tender/procurement documentation (through open or directional questioning).
- 3.16. The Council will need to be able to identify specific social benefits through tailor made schedules and through identifying different categories of contracts. It is also important that when producing specifications, services must be mindful of specifying specific benefits.
- 3.17. As part of the process for developing a Social Value Policy the council can revisit the weighting the social value clause in the tender assessment process and consider the application of SV clauses into contracts that fall below procurement thresholds (i.e. less than £100K). Whilst being mindful that the Economic /community benefit has to be proportionate e.g. the Council cannot expect a contract valued at £10k to deliver £10K worth of apprentice/training.
- 3.18. The development of social value priorities and associated tools and guidance material will ensure that the Council is able to focus social value initiatives on the delivery and support for the Councils strategic priorities.
- 3.19. The Challenge session also identified the need to quantify the benefits and expected outcomes for social value activity at an early stage the procurement process. And noted the opportunity with the new Medium Term Financial Plan being based on Outcome Based Budgeting principles to also apply this approach to future commissioning activity and Social Value requirements.
- 3.20. Finally the session noted the potential for significant social value impact in a number of large scale commissioning activities in the coming months (i.e. New Town Hall, Social Care Commissioning, Waste Contract) and the opportunities for using the recommendations from this session to inform the work on social value in these areas.

#### Measurement and monitoring

- 3.21. The challenge session reviewed the current approach to social value monitoring and measurement through the commissioning and delivery cycle. The findings were that whilst the initial procurement activity was robust in determining the level and nature of the social value deliverables, there was a mixed and somewhat ad hoc approach to contract monitoring and measurement of the delivery of the benefits associated with individual contracts.
- 3.22. The Council should consider the development of a corporate approach to measuring benefits and outputs and examine developing a standard framework, flexible to needs and nature of each contract. This could take the form of an audit approach to determine whether providers are

delivering their SV commitments. The Council should also have some means of measuring the impact of procurement activity.

3.23. It is crucial that the Council is able to quantify the social value benefits realised across the range of contracts; an approach which may be considered is to develop a corporate approach to monitoring and reporting social value elements of contracts.

RECOMMENDATION 2: Develop an approach to monitoring and measuring the social value outputs and deliverables; this could be through a standard framework, flexible to needs and nature of each contract.

#### **Impact and Outcomes**

- 3.24. The Challenge session questioned the approach to assessing the impact and outcomes delivered through the Social Value regime at the Council.
- 3.25. The challenge session recommends that the Council should review best practice nationally in relation to approaches to measuring the impact of social value for the Council and our communities.
- 3.26. The Council should review the range of social return on investment models available to determine which is best fitted to the contract environment, in providing robust information yet not being overly bureaucratic and resource intensive.
- 3.27. There also needs to be a clear process for linking the contract deliverables through the social value clauses to the achievement of the Councils mayoral priorities. This could take the form of an economic benefits procurement calculator.
- 3.28. The current electronic procurement system could provide the basis for collecting the information required to inform the assessment of the community impact of the contract. As part of contract monitoring framework the Council agree and review KPIs and always reserve the right to terminate contracts where there is a clear failure from the contractor's side. The Council also holds regular supplier briefings to be absolutely clear about expected levels of contract deliverables etc.

RECOMMENDATION 3: Examine the options to develop a social value impact and outcomes assessment tool, to determine the impact of social value activity and gauge its contribution to the Mayoral priorities.

#### Cross organisational working

- 3.29. The challenge session noted that the responsibilities for the various parts of the commissioning and contracting cycle sit within different teams and departments in the Council.
- 3.30. This spreading of the various elements of the process has led to some disconnect between the development of the contract format and the monitoring and delivery of the social value elements.
- 3.31. The challenge session recommends that the Council reviews the approach taken to social value and examines options to deliver a more consistent and joined up approach in future. This could include: improved notification of contracts being awarded and communication between the Economic Development and Procurement sections. Along with training for contract managers and relevant procurement officers in the approaches and processes appertaining to social value. The Council could also consider initially developing a project team approach to social value procurement and commissioning with the inclusion of the economic benefits team members and service leads in the procurement panels.
- 3.32. The Council also needs to clearly define who is responsible for tracking and monitoring of economic and community benefits through contracts. This could be by reviewing the interface between procurement processes and economic benefits realisation for better co-ordination.
- 3.33. The challenge session also considered the establishment of working groups with key commissioning/contract managers from each division to understand contract needs and an approach to simplifying monitoring of economic outputs and providing training/ workshops.

RECOMMENDATION 4: Determine an approach to cross organisation working to ensure that there is collective ownership of social value throughout the commissioning and procurement cycle.

#### **Communication and information**

- 3.34. The challenge session considered and reviewed the current approach to sharing information on social value and communicating its impact to providers and Tower Hamlets communities.
- 3.35. This should include accessible information geared to specific supply markets on the nature of the contracting and commissioning environment and the social value processes and procedures.
- 3.36. All our contracts are advertised on the Council website and in contract finder's websites. It is always useful to have feedback from service users and a social value impact board may provide further insight into how contactors have carried out their Social Value Act duty

3.37. The council currently produces an annual procurement report and the future reports will include a section on social value, this will be more meaningful. There needs to be more scrutiny and better residents' feedback and involvement in the whole social value environment. The council could consider setting up a community reference group as a conduit to our communities to help determine the most effective means of communicating social value activity and impact /outcomes.

RECOMMENDATION 5: Develop a Social Value Communication and Engagement Plan to ensure that providers and communities are aware of the opportunities and impact of social value delivery in Tower Hamlets.

#### **Social Value Act Scrutiny Challenge Session Action Plan**

**Recommendation 1:** That the Council develops a Social Value Policy including associated social value priorities and carried out a review of synergies and linkeages with other complementary Council policies and strategies.

#### **Comments from Service:**

Since social value is a broad concept and will affect the services across the Council, a delivery group comprising representatives from relevant services and THCVS has been established to develop a social value policy. The chair of the delivery group and the project sponsor is Zena Cooke, Corporate Director of Resources. The delivery group members are representative from Economic Development, Procurement, Legal, SPP and THCVS.

The contents of Recommendation 2-4 will be covered by a social value policy that the delivery group is developing as this scrutiny challenge session recommends (Recommendation 1). The council's new social value policy will consider a range of aspects, including implementation, monitoring and measuring of social value, cross-working in the council and external stakeholders, and internal process of the social value monitoring and reportin.,

Actions (please provide 3 or 4 actions that will be taken to implement recommendation)	Responsible Officer	Deadline
Form a social value policy development delivery group	Zena Cooke, Corporate Director of Resources	Completed
Procurement of research to inform the development of the council's social value policy.	Zena Cooke, Corporate Director of Resources	Dec 2017
Appointment of the contractor	Zena Cooke, Corporate Director of Resources	Jan 2018
Develop a draft social value strategy informed by the commissioned research	Zena Cooke. Corporate Director of Resources	Late March 2018
A social value policy is adopted by the cabinet	Zena Cooke, Corporate Director of Resources	May/June 2018
Procurement to review all social value guidance, policies and procedural documents on an annual basis. This is to ensure the outputs reflect and meet the needs of the	Procurement -Policy and Development	Annually from 2019/2020

borough and compliment council policies and strategies. Relevant services including Economic Benefits Team to be consulted on all policy, procedure and guidance documents relating to economic benefits and social value.	Manager (Julia Estruga)	
Monthly programmed meetings between relevant services including Growth and Economic Development and Procurement.	<b>GED</b> - Economic Benefits Manager (Joyce Ogunade).	tbc
	Procurement –Policy and Development Manager (Julia Estruga)	

**Recommendation 2:** Develop an approach to monitoring and measuring the social value outputs and deliverables; this could be through a standard framework, flexible to needs and nature of each contract.

#### **Comments from Service:**

The contents of Recommendation 2-4 will be covered by a social value policy that the services are developing as this scrutiny challenge session recommends (Recommendation 1). The council's new social value policy will consider a range of aspects, including implementation, monitoring and measuring of social value, cross-working in the council and external stakeholders and internal process of the social value monitoring and reporting, Therefore, most of the actions are the same as those of Recommendation 1.

Actions (please provide 3 or 4 actions that will be taken to implement recommendation)	Responsible Officer	Deadline
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Appointment of the contractor	Zena Cooke, Corporate Director of Resources	Jan 2018
Develop a draft social value strategy informed by the commissioned research	Zena Cooke. Corporate Director of Resources	Late March 2018
A social value policy is adopted by the cabinet	Zena Cooke, Corporate Director of Resources	May/June 2018

**Recommendation 3:** Examine the options to develop a social value impact and outcomes assessment tool, to determine the impact of social value activity and gauge its contribution to the Mayoral priorities.

#### **Comments from Service:**

The contents of Recommendation 2-4 will be covered by a social value policy that the services are developing as this scrutiny challenge session recommends (Recommendation 1). The council's new social value policy will consider a range of aspects, including implementation, monitoring and measuring of social value, cross-working in the council and external stakeholders and internal process of the social value monitoring and reporting, Therefore, most of the actions are the same as those of Recommendation 1.

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Develop a draft social value strategy informed by the commissioned research	Zena Cooke. Corporate Director of Resources	Late March 2018
A social value policy is adopted by the cabinet	Zena Cooke, Corporate Director of Resources	May/June 2018
Economic Benefits team to continue leading on social value in planning and section 106 obligations, sharing best practice with Procurement	<b>GED -</b> Economic Benefits Manager (Joyce Ogunade).	ongoing

**Recommendation 4:** Determine an approach to cross organisation working to ensure that there is collective ownership of social value throughout the commissioning and procurement cycle.

#### **Comments from Service:**

The contents of Recommendation 2-4 will be covered by a social value policy that the services are developing as this scrutiny challenge

session recommends (Recommendation 1). The council's new social value policy will consider a range of aspects, including implementation, monitoring and measuring of social value, cross-working in the council and external stakeholders and internal process of the social value monitoring and reporting, Therefore, most of the actions are the same as those of Recommendation 1.

Actions (please provide 3 or 4 actions that will be taken to implement recommendation)	Responsible Officer	Deadline
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Appointment of the contractor	Zena Cooke, Corporate Director of Resources	Jan 2018
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A social value policy is adopted by the cabinet	Zena Cooke, Corporate Director of Resources	May/June 2018

**Recommendation 5:** Develop a Social Value Communication and Engagement Plan to ensure that providers and communities are aware of the opportunities and impact of social value delivery in Tower Hamlets.

#### **Comments from Service:**

A social value communication and engagement plan will be developed after a social value policy is adopted.

Actions (please provide 3 or 4 actions that will be taken to implement recommendation)	Responsible Officer	Deadline
Develop a social value communication and engagement plan	Zena Cooke, Corporate	31 May 2018
	Director of Resources	
Implement the social value communication and engagement plan	Zena Cooke, Corporate Director of Resources Andrew Bate, Interim Chief Press Officer, Communications	31 August 2018

## Agenda Item 8



### THE FORWARD PLAN

Published: 29 January 2019

Contact Matthew Mannion
Officer: Democratic Services

Email: <u>matthew.mannion@towerhamlets.gov.uk</u>

Telephone: 020 7364 4651 Fax No: 020 7364 3232

The Forward Plan is published 28 days before each Cabinet meeting.

In addition, new issues and changes to existing issues will be published on the website as soon as they are known.

The web pages also contain past Forward Plans and publication deadlines for future Plans. To visit the web pages go to <a href="http://democracy.towerhamlets.gov.uk/mgPlansHome.aspx?bcr=1">http://democracy.towerhamlets.gov.uk/mgPlansHome.aspx?bcr=1</a>.

# Tower Hamlets Council Forthcoming Decisions Plan

#### What is this document?

The Forthcoming Decisions Plan (or 'Forward Plan') contains information on significant decisions that the Council expects to take over the next few months.

As a minimum this will include notice of:

- All **Key Decisions** to be taken by the Mayor, Cabinet or Cabinet Sub-Committees
  - This could include decisions taken at public meetings or taken individually at other times
- Budget and Policy Framework Decisions (for example the Budget Report itself and major policies to be agreed by Council as set out in the Constitution)

#### **Key Decisions**

The Council is required to publish notice of all key decisions at least 28 days before they are taken by the Executive or Commissioners. Key decisions are all those decisions which involve major spending, or savings, or which have a significant impact on the local community. The precise definition of a key decision adopted by Tower Hamlets is contained in Article 13.03 of the Constitution. Key Decisions can be taken by the Mayor outside of meetings, the Mayor in Cabinet or by a Cabinet Sub-Committee.

#### **Publication of Forthcoming Decisions**

Individual notices of new Key Decisions will be published on the website as they are known on the 'Forthcoming Decisions' page, whilst this 'Forward Plan' collating these decisions will be published regularly, as a minimum at least, 28 days before each Cabinet meeting. The Plan will be published on the Council's website and will also be available to view at the Town Hall and Libraries, Ideas Centres and One Stop Shops if required.

#### Urgency

If, due to reasons of urgency, a Key Decision has to be taken where 28 days' notice have not been given. Notice will be published (on the website) as early as possible and Urgency Procedures as set out in the Constitution have to be followed.

#### Make your views known

The most effective way for the public to make their views known about a Forthcoming Decisions is to contact the lead officer, or Cabinet Member (where stated), listed. You can also view the Council's Consultation Calendar, which lists all the issues on which the Council and its partners are consulting.

#### **Information about the Decision Makers**

Further information on the Mayor and Members of the Cabinet can be found on the Council website.

#### **Notice of Intention to Conduct Business in Private**

The Council is also required to give at least 28 days' notice if it wishes to consider any of the reports on the agenda of an Executive meeting (such as Cabinet) in private session. The last row of each item below will indicate any proposal to consider that item in private session. Should you wish to make any representations in relation to item being considered in private please contact Democratic Services on the contact details listed on the front page.

The notice may reference a paragraph of Section 12A of the 1972 Local Government Act. In summary those paragraphs refer to the following types of exempt information (more information is available in the Constitution):

- 1. Information relating to any individual
- 2. Information which is likely to reveal the identity of an individual
- 3. Information relating to the financial or business affairs of any particular person (including the authority handling the information)
- 4. Information relating to any consultations or negotiations, or contemplated consultations or negotiations, in connection with any labour relations matters arising between the authority or a Minister of the Crown and employees of, or office holders under, the authority.
- 5. Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.
- 6. Information which reveals that the authority proposes:
  - a) to give under any enactment a notice under or by virtue of which requirements are imposed on a person; or
  - b) to make an order or direction under any enactment.
- 7. Information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime.

#### **Contact Details for this Plan**

Contact Matthew Mannion
Officer: Democratic Services

Email: matthew.mannion@towerhamlets.gov.uk

Telephone: 020 7364 4651 Fax No: 020 7364 3232

#### **Contents:**

Decision Title	Due Date	Page No.
Adopt London East Regional Adoption Agency – Business case	Not before 30/01/19	24
Ailsa Street Land Disposal - Revised Terms	Not before 30/01/19	14
*Air Quality Action Plan Update on Progress	29/05/19	26
An Integrated Information and Advice Plan for Tower Hamlets	30/01/19	17
*Children's Services Improvement Programme, Quarterly Progress Report (Quarter 3- 2018/19)	27/03/19	27
Contracts Forward Plan 2018/19 – Quarter Four	27/03/19	19
*Determination of School Admission Arrangements for 2020/21	27/02/19	10
Disposal of Land at Mantus Road E1	Not before 19/12/18	23
Disposal of residential property at 34 Mount Terrace, E1 2BB	Not before 27/02/19	20
*Enforcement Policy Review	24/04/19	8
Fees & Charges 2019/20	30/01/19	25
*Gambling Policy 2016-2018	24/04/19	9
Grant of a lease for first floor of Bethnal Green Library, Cambridge Heath Road E2 0HL	30/01/19	6
Lease renewal of 17-19 Brick Lane, London, E1 6PU	27/02/19	18
Local Implementation Plan 3 - Report of Consultation and Final Draft Approval	27/02/19	15
Mudchute Farm, Park and allotments, Pier Road E14, Grant of long lease	24/04/19	26
Public Space CCTV Strategy	Not before 30/01/19	13
Quarterly Performance & Improvement Monitoring - Q3 2018-19	27/02/19	22
*Quarterly Performance & Improvement Monitoring - Q4 2018-19	29/05/19	7
*Recommendations for the future delivery of Contract Services	27/02/19	11
Revenue and Capital Budget Monitoring (Quarter 3)	27/02/19	16

2018/19		
*Revenue and Capital Budget Outturn 2018/19	29/05/19	12
*Spitalfields Community Governance Review – Consideration of Draft Recommendations	27/02/19	9
The Council's 2019-20 Budget Report and MTFS 2019-22	20/02/19	21
*Tower Hamlets Graffiti and Street Art Policy	27/02/19	6
Tower Hamlets Waste Management Strategy	27/02/19	15
Wayside Gardens, Marsh Wall; Disposal of Land	Not before 27/02/19	22

<sup>\*</sup> New Issues published since the last Forward Plan

Title of Report	Grant of a lease for first floor of Bethnal Green Library, Cambridge Heath Road E2 0HL	Ward Bethnal Green	Key Decision? Yes
Summary of Decision	This report seeks approval for the grant of a lease of the first floor of Bethnal Green Library following various works to upgrade it.		

Decision maker Date of decision	<b>Cabinet</b> 30/01/19		
Community Plan Theme	A dynamic outcomes-based Council using digital innovation and partnership working		
Cabinet Member	Mayor		
Who will be consulted before decision is made and how will this	It is likely that the selected provider will do further consultation once approval has been granted for the new lease.		
consultation take place	AM has worked closely with Whitechapel Del space provider.	ivery Team in sour	cing a work
	The manager of the IDEAS store has been countries the upper floor.	onsulted on the pro	posed use for
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	No		
Contact details for comments or additional information	Richard Chilcott (Acting Divisional Director, Property and Major Programmes) richard.chilcott@towerhamlets.gov.uk		
What supporting documents or other information will be available?	N/A		
Is there an intention to consider this report in private session and if so why?	Partly Exempt (Part of the report will be exer Yes The financial appraisal The financial offer of applicants	mpt)	
Title of Report	Tower Hamlets Graffiti and Street Art Policy	Ward All Wards	Key Decision? Yes
Summary of Decision	ummary of Decision  This report presents the council's Graffiti and Street Art Policy. It sets out our approach for an increased focus on removing illegal, antisocial and offensive graffiti whilst leaving approved street art in place. Tackling graffiti is a growing problem across the borough with an urgent need to reduce the negative impact it has on local areas and quality of life for residents and businesses.		

Decision maker Date of decision	<b>Cabinet</b> 27/02/19		
Community Plan Theme	A borough that our residents are proud of and love to live in		
Cabinet Member	Cabinet Member for Environment		
Who will be consulted before decision is made and how will this consultation take place	Included as part of Draft Waste Strategy Consultation from 3 August to 5th October 2018  Directorates/Public/Key Partners/Third Sector included as part of Draft Waste Strategy Consultation		
	Informal and formal consultation events as possible Consultation	an or Drait waste S	strategy
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	Yes, will be completed 8th February 2019		
Contact details for comments or additional information	Dan Jones (Divisional Director, Public Realm) dan.jones@towerhamlets.gov.uk		
What supporting documents or other information will be available?	N/A		
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Quarterly Performance & Improvement Monitoring - Q4 2018-19	Ward All Wards	Key Decision? No
Summary of Decision	Immary of Decision  This report provides the Mayor in Cabinet with an update on the delivery and implementation of the councils Strategic Plan		

<b>Decision maker</b> Date of decision	<b>Cabinet</b> 29/05/19
Community Plan Theme	A borough that our residents are proud of and love to live in
Cabinet Member	Mayor

Who will be consulted before decision is made and how will this consultation take place	n/a None - this is a performance and delivery update		
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	n/a		
Contact details for comments or additional information	Thorsten Dreyer, Sharon Godman Strategy & Business Development Manager thorsten.dreyer@towerhamlets.gov.uk, (Divisional Director, Strategy, Policy and Performance) sharon.godman@towerhamlets.gov.uk		
What supporting documents or other information will be available?	none		
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Enforcement Policy Review	Ward All Wards	Key Decision? Yes
Summary of Decision	To agree the review and update to the Council's overarching Enforcement Policy  The report details proposed changes to the Enforcement Policy that must be published.		

Decision maker Date of decision	<b>Cabinet</b> 24/04/19
Community Plan Theme	A borough that our residents are proud of and love to live in
Cabinet Member	Cabinet Member for Environment
Who will be consulted before decision is made and how will this consultation take place	Internal  Internal consultation only, this is an overarching policy, each Service will have their own protocols.
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	Yes, Included in the report
Contact details for comments or additional information	David Tolley (Head of Environmental Health and Trading Standards) david.tolley@towerhamlets.gov.uk

What supporting documents or other information will be available?	None		
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Gambling Policy 2016-2018	Ward All Wards	Key Decision? Yes
Summary of Decision	To agree the statutory consultation on the Gambling Policy 2016 -2019  The report details proposed changes to the Gambling Policy that must be reviewed every three years. These proposed changes will be subject to public consultation.		

Decision maker Date of decision	<b>Cabinet</b> 24/04/19		
Community Plan Theme	A borough that our residents are proud of and love to live in		
Cabinet Member	Cabinet Member for Environment		
Who will be consulted before decision is made and how will this consultation take place	Via multi channel media  This is a report to go out for consultation		
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	yes		
Contact details for comments or additional information	David Tolley (Head of Environmental Health and Trading Standards) david.tolley@towerhamlets.gov.uk		
What supporting documents or other information will be available?			
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Spitalfields Community Governance Review – Consideration of Draft Recommendations	Ward Spitalfields & Banglatown; Weavers	Key Decision? No

Summary of Decision	Following the first stage of the Community Governance Review into the request to set up a Parish Council in the Spitalfields Area, the Council is required to publish a set of Draft Recommendations.  Once agreed, these draft recommendations will be put out to a second stage consultation exercise before the Council prepares final recommendations for consideration by the Council meeting to be held later in the year.

<b>Decision maker</b> Date of decision	<b>Cabinet</b> 27/02/19		
Community Plan Theme	A borough that our residents are proud of and love to live in		
Cabinet Member	Mayor		
Who will be consulted before decision is made and how will this consultation take place	A first stage public consultation has taken place and the report will include information on the responses received.  By web, email and face-to-face contact.		
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	Equalities information will be included in the report and also in relation to the final recommendations presented to Council at a later date.		
Contact details for comments or additional information	Matthew Mannion (Committee Services Manager, Democratic Services, Governance) Tel: 020 7364 4651 matthew.mannion@towerhamlets.gov.uk		
What supporting documents or other information will be available?	None		
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Determination of School Admission Arrangements for 2020/21	Ward All Wards	Key Decision? No
Summary of Decision	This is the annual report to determine the Local Authority's school admissions arrangement for community schools and those for whom the LA acts as an admission authority.		
	The report also provides a brief update on school place planning following the report on 28 November 2018.		

Decision maker Date of decision	Cabinet 27/02/19		
Community Plan Theme	All Priorities		
Cabinet Member	Cabinet Member for Children, Schools and Young People		
Who will be consulted before decision is made and how will this consultation take place	Parents and carers, head-teachers, school staff, school governors, early years providers, community groups, and the wider community were invited to take part. The Tower Hamlets School Admission Forum, representative of schools, parents, community organisations and other key stakeholders in the admissions process, was also consulted at its meeting on the 4th December 2018.  Tower Hamlets consults on its school admission arrangements every year. A public consultation commenced on 5th November 2018 and concluded on 4th January 2019.		
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	NO		
Contact details for comments or additional information	Shade Idris (Executive Support Officer, Childrens and HAC) Shade.Idris@towerhamlets.gov.uk		
What supporting documents or other information will be available?	N/A		
Is there an intention to consider this report in private session and if so why?	No, Unrestricted N/A		
Title of Report	Recommendations for the future delivery of Contract Services	Ward All Wards	Key Decision? Yes
Summary of Decision	Essential options and recommendations for the future delivery of Contract Services are proposed, which are intended to improve the efficiency of the Service and to improve its financial position.		

Decision maker Date of decision	<b>Cabinet</b> 27/02/19
Community Plan Theme	A dynamic outcomes-based Council using digital innovation and partnership working
Cabinet Member	Cabinet Member for Children, Schools and Young People, Cabinet Member for Resources and the Voluntary Sector

Who will be consulted before decision is made and how will this consultation take place	Consultation with Mayor John Biggs, Chief Executive Will Tuckley, Councillor Candida Ronald, Corporate Director Debbie Jones, Finance, Legal, Contract Services, Public Health Teams		
	Consultation with Mayor John Biggs, Chief Executive Will Tuckley, Councillor Candida Ronald, Corporate Director Debbie Jones, Finance, Legal, Contract Services, Public Health Teams		
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	Yes		
Contact details for comments or additional information	Judith St John, Ronke Martins-Taylor, Sarah Steer (Divisional Director, Sports, Leisure and Culture) judith.stjohn@towerhamlets.gov.uk, (Divisional Director, Youth & Commissioning) Ronke.Martins-Taylor@towerhamlets.gov.uk, Business and Admin Services Manager sarah.steer@towerhamlets.gov.uk		
What supporting documents or other information will be available?	None		
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Revenue and Capital Budget Outturn 2018/19	Ward All Wards	Key Decision? No
Summary of Decision	This report details the 2018-19 outturn position against the approved budget for the Revenue and Capital Spend for the financial year end 2018-19.		
	The report may also seek approval for any new capital projects that need to be progressed during 2018-19.		
	It also includes information on the councils progress against its saving targets and a number of general financial health indicators.		

Decision maker Date of decision	<b>Cabinet</b> 29/05/19
Community Plan Theme	All Priorities
Cabinet Member	Cabinet Member for Resources and the Voluntary Sector

Who will be consulted before decision is made and how will this consultation take place	Directorates have provided projections for their outturn positions and explanations of significant variances and progress on achieving savings.  Their capital teams have reviewed the capital programme and adjusted it to reflect new projects as well as developments, and slippage in existing ones.		
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	As part of regular monitoring monthly cycle  N/A		
Contact details for comments or additional information	Kevin Miles, Brian Snary (Chief Accountant, Resources) kevin.miles@towerhamlets.gov.uk, Financial Accountant - Resources brian.snary@towerhamlets.gov.uk		
What supporting documents or other information will be available?	N/A		
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Public Space CCTV Strategy	Ward All Wards	Key Decision? Yes
Summary of Decision	To develop a compliant and transparent Public Space CCTV system which is fit for purpose, lean and meets the changing needs of the community.		

Decision maker Date of decision	Cabinet Not before 30/01/19
Community Plan Theme	A borough that our residents are proud of and love to live in
Cabinet Member	Deputy Mayor and Cabinet Member for Community Safety and Equalities
Who will be consulted before decision is made and how will this consultation take place	Consultation with the Metropolitan Police has taken place as they are the primary recipient of the product from the system.  Consultation meeting with a number of internal departments and electronic circulation of the document.
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	
Contact details for comments or additional	Karen Proudfoot (Interim Head of Communities and Enforcement)

information	karen.proudfoot@towerhamlets.gov.uk		
What supporting documents or other information will be available?	All included in the report		
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Ailsa Street Land Disposal - Revised Terms	Ward Lansbury	Key Decision? Yes
Summary of Decision	The Mayor will be asked to agree to variations to the terms of the disposal of Council-owned land, from those agreed at cabinet in November 2017		

Decision maker Date of decision	Cabinet Not before 30/01/19
Community Plan Theme	A borough that our residents are proud of and love to live in
Cabinet Member	Mayor
Who will be consulted before decision is made and how will this consultation take place	Public meetings, exhibition, usual planning consultation system  The development proposals have been subject to public consultation including statutory planning consultation. The Council has resolved to grant planning permission for the redevelopment  The wider Poplar Riverside Housing Zone objectives have been subject to consultation with local stakeholders  Discussions will be held with the Mayor and Lead Members prior to the report going to MAB
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	no
Contact details for comments or additional information	Richard Chilcott (Acting Divisional Director, Property and Major Programmes) richard.chilcott@towerhamlets.gov.uk
What supporting documents or other information will be available?	Cabinet report on Ailsa Street land disposal, November 2017
Is there an intention to consider this report in	Partly Exempt (Part of the report will be exempt) Part of the report will set out financial elecments of the proposed revised terms.

private session and if so why?  Title of Report	Tower Hamlets Waste	Ward	Key Decision?
	Management Strategy	All Wards	Yes
Summary of Decision	The report will present the findings from the public consultation on the draft Waste Management Strategy and will set out the policies, services standards and action plans that the Council will need to adopt to deliver improved waste services		

Decision maker Date of decision	<b>Cabinet</b> 27/02/19		
Community Plan Theme	A borough that our residents are proud of and love to live in		
Cabinet Member	Cabinet Member for Environment	Cabinet Member for Environment	
Who will be consulted before decision is made and how will this consultation take place	Residents Registered Social Landlords Businesses Schools GLA Public consultation		
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	Being developed		
Contact details for comments or additional information	Fiona Heyland (Head of Waste Strategy Policy and Procurement, Public Realm, Communities Localities & Culture) fiona.heyland@towerhamlets.gov.uk		
What supporting documents or other information will be available?	Waste Management Strategy		
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Local Implementation Plan 3 - Report of Consultation and Final Draft Approval	Ward All Wards	Key Decision? Yes
Summary of Decision	The Local Implementation Plan 3 provides the Borough's response to how it will help deliver the Mayor for London's Transport strategy at the local level over the next 20 years with background data providing justification for these works. It will		

form a part of the forthcoming Borough Transport strategy.

The document has been to key stakeholder consultation and the comments arising have been addressed. The Borough is now required to submit the approved final version to Transport for London (TfL) by the end of February and this will inform TfL approval of our Annual Spending Allocation to deliver the works set out in the 3 year Delivery Plan.

Decision maker Date of decision	Cabinet 27/02/19		
Community Plan Theme	A borough that our residents are proud of	and love to live ir	1
Cabinet Member	Cabinet Member for Environment		
Who will be consulted before decision is made and how will this consultation take place	Internal Officer liaison in key Directorates and Services  TfL  Neighbouring Boroughs  Emergency Service  LLDC; Canary Wharf Group;  London Cycling Campaign;  Tower Hamlets Wheelers  Direct correspondence and documents / responses online		
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	Yes. This will be completed 16/02/19 and included as a supporting document for Cabinet		
Contact details for comments or additional information	Margaret Cooper (Section Head Transport & Highways, Public Realm, Communities Localities & Culture) margaret.cooper@towerhamlets.gov.uk		
What supporting documents or other information will be available?	Local Implementation Plan 3 Final Draft Strategic Environmental Assessment Equalities Impact Assessment		
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Revenue and Capital Budget Monitoring (Quarter 3) 2018/19	Ward All Wards	Key Decision? Yes
Summary of Decision	This report details the Quarter 3 (December 2 the approved budget for the Revenue and Ca end 2018-19.  The report may also seek approval for any new contents to the contents of the contents	apital Spend for the	financial year

progressed during 2018-19.	
It also includes information on the councils progress against its saving targets and a number of general financial health indicators.	

Decision maker Date of decision	Cabinet 27/02/19		
Community Plan Theme	All Priorities		
Cabinet Member	Cabinet Member for Resources and the Volume	ntary Sector	
Who will be consulted before decision is made and how will this consultation take place	As part of regular monitoring monthly cycle.  Directorates have provided projections for their outturn positions and explanations of significant variances and progress on achieving savings.  Their capital teams have reviewed the capital programme and adjusted it to reflect new projects as well as developments, and slippage in existing ones.		
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	N/A		
Contact details for comments or additional information	Kevin Miles (Chief Accountant, Resources) kevin.miles@towerhamlets.gov.uk		
What supporting documents or other information will be available?	None		
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	An Integrated Information and Advice Plan for Tower Hamlets	Ward All Wards	Key Decision? Yes
Summary of Decision	This report recommends an approach to bring together a number of commissioned services across health and social care in order to provide an integrated information, advice and advocacy offer that is accessible for all residents at the right time.  In order to plan, design and deliver an integrated information offer, approval is sought for an eight month extension to an existing contract to align the end date of this contract with a number of other commissioned services which will allow for a borough-wide review and re-design of how information is provided and accessed across the Council, Clinical Commissioning Group (CCG) and partner organisations.		

Decision maker Date of decision	<b>Cabinet</b> 30/01/19		
Community Plan Theme	A dynamic outcomes-based Council using digital innovation and partnership working; TH Plan 3: Strong, resilient and safe communities; TH Plan 4: Better health and wellbeing.		
Cabinet Member	Cabinet Member for Adults, Health and Wellbeing		
Who will be consulted before decision is made and how will this consultation take place	Consultation has taken place with colleagues in:  Clinical Commissioning Group; Legal and procurement; Public Health teams; and The Third Sector and Community Commissioning Team  A number of meetings have taken place, and a working group has been set up with representatives from each of the divisions/teams mentioned above.  A meeting with the existing provider will take place once a decision is made.		
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	Between January and March 2019		
Contact details for comments or additional information	Warwick Tomsett Joint Director, Integrated Commissioning warwick.tomsett@towerhamlets.gov.uk		
What supporting documents or other information will be available?	Cabinet Report: An Integrated Information and Advice Plan for Tower Hamlets.		
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Lease renewal of 17-19 Brick Lane, London, E1 6PU	Ward Spitalfields & Banglatown	Key Decision? No
Summary of Decision	Lease renewal of a shop tenancy where the delegated authority.	total lease term ren	t value exceeds

Decision maker Date of decision	<b>Cabinet</b> 27/02/19
Community Plan Theme	A dynamic outcomes-based Council using digital innovation and partnership working
Cabinet Member	Mayor

Who will be consulted before decision is made and how will this consultation take place	None		
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	No		
Contact details for comments or additional information	Nicol Ruchti, Richard Chilcott (Interim Asset Manager) Nicol.Ruchti@towerhamlets.gov.uk, (Acting Divisional Director, Property and Major Programmes) richard.chilcott@towerhamlets.gov.uk		
What supporting documents or other information will be available?	None		
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Contracts Forward Plan 2018/19  - Quarter Four  Ward All Wards Yes  Key Decision? Yes		
Summary of Decision	n This report presents the contracts being procured during quarter 4. The report also sets out the Contracts Forward Plan at Appendix 1 to the report.  2. The report asks for confirmation that all contracts can proceed to contract award after tender.		

Decision maker Date of decision	<b>Cabinet</b> 27/03/19
Community Plan Theme	All Priorities
Cabinet Member	Cabinet Member for Resources and the Voluntary Sector
Who will be consulted before decision is made and how will this consultation take place	Necessary consultation will be undertaken in accordance with the council's policies and procedures.  Where required, consultation with service users and stakeholders will be
	undertaken as part of the project and budget approval process.  Necessary consultation will be undertaken in accordance with the council's policies and procedures.

	Where required, consultation with service users and stakeholders will be undertaken as part of the project and budget approval process.		
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	No. Contact specific EQIA is expected to be completed by respective contract owners as part of the Directorate approval.		
Contact details for comments or additional information	Jonathan Fox, Neville Murton, Zamil Ahmed Legal Services jonathan.fox@towerhamlets.gov.uk, (Acting Corporate Director, Resources) neville.murton@towerhamlets.gov.uk, (Head of Procurement) zamil.ahmed@towerhamlets.gov.uk		
What supporting documents or other information will be available?	Report and appendices include details of all contracts to be awarded.		
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Disposal of residential property at 34 Mount Terrace, E1 2BB	Ward Whitechapel	Key Decision? No
Summary of Decision	To agree that 34 Mount Terrace is surplus to requirements and to dispose of the property on the open market.		

Decision maker Date of decision	Cabinet Not before 27/02/19	
Community Plan Theme	A borough that our residents are proud of and love to live in	
Cabinet Member	Mayor	
Who will be consulted before decision is made and how will this consultation take place	The Strategic Housing Team has provided input as to suitability of using the property for housing delivery.  Internal communication:	
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	No	
Contact details for comments or additional information	Richard Chilcott, Nicol Ruchti (Acting Divisional Director, Property and Major Programmes) richard.chilcott@towerhamlets.gov.uk, (Interim Asset Manager) Nicol.Ruchti@towerhamlets.gov.uk	

What supporting documents or other information will be available?			
Is there an intention to consider this report in private session and if so why?	Partly Exempt (Part of the report will be exe	empt)	
Title of Report	The Council's 2019-20 Budget Report and MTFS 2019-22	Ward All Wards	Key Decision? Yes
Summary of Decision	To agree a draft budget for the financial year 2019/20 to be put forward to Council for consideration.		

Decision maker Date of decision	<b>Council</b> 20/02/19		
Community Plan Theme	All Priorities		
Cabinet Member	Cabinet Member for Resources and the Voluntary Sector		
Who will be consulted before decision is made and how will this consultation take place	The Mayor, Lead Member for Resources and voluntary sector; and the Chair of Overview and Scrutiny Committee will be consulted.  Public Consultation – 29th Oct – 10th Dec 2018.		
	Public consultation on the broad areas of the developing themes and other key considerations such as any changes to the level of the Council tax		
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	Yes. Initial screening will be completed for savings proposals – Full EA to be completed in advance of implementation		
Contact details for comments or additional information	Neville Murton (Acting Corporate Director, Resources) neville.murton@towerhamlets.gov.uk		
What supporting documents or other information will be available?	N/A		
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Quarterly Performance & Improvement Monitoring - Q3	Ward All Wards	Key Decision? No

	2018-19		
Summary of Decision	This report provides the Mayor in Cabinet with an update on the delivery and implementation of the councils Strategic Plan		

Decision maker Date of decision	Cabinet 27/02/19		
Community Plan Theme	A borough that our residents are proud of and love to live in		
Cabinet Member	Mayor		
Who will be consulted before decision is made and how will this consultation take place	none  None - this is a performance and delivery update		
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	n/a		
Contact details for comments or additional information	Sharon Godman, Thorsten Dreyer (Divisional Director, Strategy, Policy and Performance) sharon.godman@towerhamlets.gov.uk, Strategy & Business Development Manager thorsten.dreyer@towerhamlets.gov.uk		
What supporting documents or other information will be available?	none		
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Wayside Gardens, Marsh Wall; Disposal of Land	Ward Canary Wharf	Key Decision? Yes
Summary of Decision	The report recommends that the Council disposes of the land comprising Wayside Gardens to the developer of a wider redevelopment scheme, which has planning permission. It is recommended that the receipt from the disposal is ring fenced to fund improvements to existing parks in the Isle of Dogs area.		

Decision maker Date of decision	Cabinet Not before 27/02/19
Community Plan Theme	
Cabinet Member	Mayor

Who will be consulted before decision is made and how will this consultation take place	Written material  The planning application which included the land went through the normal public consultation process. Internal consultation with Parks, Public Realm and the Mayor's office.			
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	No			
Contact details for comments or additional information	Caleigh Freeman (Business Management Support) caleigh.freeman@towerhamlets.gov.uk			
What supporting documents or other information will be available?	None			
Is there an intention to consider this report in private session and if so why?	Partly Exempt (Part of the report will be exempt) Yes. Information relating to the financial or business affairs of any particular person (including the authority handling the information)			
Title of Report	Disposal of Land at Mantus Road E1  Ward Bethnal Green  Key Decision? Yes			
Summary of Decision	Cabinet members are asked to approve the disposal of the land at Mantus Road to Tower Hamlets Community Housing. Receive 6 housing units from THCH in exchange for the land at Mantus Road.			

Decision maker Date of decision	Cabinet Not before 19/12/18	
Community Plan Theme	A borough that our residents are proud of and love to live in	
Cabinet Member	Deputy Mayor and Cabinet Member for Regeneration and Air Quality	
Who will be consulted before decision is made and how will this consultation take place	Planning consultation is over several weeks  The project is part if the Councils initiative to establish a pipeline development programme including estate regeneration scheme and infill sites. The pipe line programme is to be established in consultation with the Mayor and Cabinet and the programme has been discussed with Cabinet members.  THCH has obtained planning permission and would have undertaken consultation as part of that process.	
Has an Equality Impact Assessment been carried out and if so the	No	

result of this Assessment?				
Contact details for comments or additional information	Jane Abraham, Ralph Million (Housing Project Manager) jane.abraham@towerhamlets.gov.uk, (Senior Strategic Asset Manager, Place)			
What supporting documents or other information will be available?	N/A			
Is there an intention to consider this report in private session and if so why?	Partly Exempt (Part of the report will be exempt) The appendices as will contain commercially sensitive information			
Title of Report	Adopt London East Regional Adoption Agency – Business case  Ward All Wards Yes  Key Decision? Yes			
Summary of Decision	It is proposed that a new East London Regional Adoption Agency (RAA) is created through combining the adoption services for the five East London Boroughs of Havering, Tower Hamlets, Newham, Barking and Dagenham and Waltham Forest.			
	The cabinet report will set out the case for the region with a specific focus on the implications for Tower Hamlets			

<b>Decision maker</b> Date of decision	Cabinet Not before 30/01/19
Community Plan Theme A dynamic outcomes-based Council using digital innovation partnership working	
Cabinet Member	Cabinet Member for Children, Schools and Young People
Who will be consulted before decision is made and how will this consultation take place	The business case has been produced in on going consultation with the staff groups below. The project team will continue to consult with the staff groups below through the same channels ahead of a formal decision.  Strategic leads Service Leads Frontline social work staff Voluntary adoption agencies Legal services, commissioning, HR, performance and finance leads Local adopters Elected members Trade unions
	Through project board meetings, task and finish groups, workshops, staff engagement and consultation events, pan-London elected member and trade

	union events and other face to face meetings / contact.		
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	Yes		
Contact details for comments or additional information	Sarah Steer, Richard Baldwin Business and Admin Services Manager sarah.steer@towerhamlets.gov.uk, (Divisional Director, Children's Social Care) richard.baldwin@towerhamlets.gov.uk		
What supporting documents or other information will be available?	n/a		
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Fees & Charges 2019/20	Ward All Wards	Key Decision? Yes
Summary of Decision	Fees and charges are reviewed annually as part of the financial and business planning process. This ensures that they are set at the appropriate level for the prevailing economic circumstances and represents good practice in terms of the Council's aim to provide value for money.		

Decision maker	Cabinet
Date of decision	30/01/19
Community Plan Theme	All Priorities
Cabinet Member	Cabinet Member for Resources and the Voluntary Sector
Who will be consulted before decision is made and how will this consultation take place	The Mayor, Lead Member for Resources and voluntary sector; and the Chair of Overview and Scrutiny Committee will be consulted.
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	Yes, on 11/12/2018
Contact details for comments or additional information	Neville Murton (Acting Corporate Director, Resources) neville.murton@towerhamlets.gov.uk
What supporting documents or other information will be	N/A

available?			
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Mudchute Farm, Park and allotments, Pier Road E14, Grant of long lease	Ward Blackwall & Cubitt Town; Island Gardens	Key Decision? Yes
Summary of Decision	The report recommends that the Council Grants a long lease of the land comprising Mudchute Farm, Park and allotments to the Mudchute Association. At the same time the Association will grant a sub-lease of the two allotments areas to the Isle of Dogs Allotments Society.		

<b>Decision maker</b> Date of decision	<b>Cabinet</b> 24/04/19		
Community Plan Theme	A borough that our residents are proud of and love to live in		
Cabinet Member	Mayor		
Who will be consulted before decision is made and how will this consultation take place	Internal consultation with Parks and the Mayor's Office.  Written material		
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	No		
Contact details for comments or additional information	Ralph Million, Richard Chilcott, Alan McCarthy (Senior Strategic Asset Manager, Place), (Acting Divisional Director, Property and Major Programmes) richard.chilcott@towerhamlets.gov.uk, (Asset Strategy Capital Delivery & Property Services) alan.mccarthy@towerhamlets.gov.uk		
What supporting documents or other information will be available?	None		
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Air Quality Action Plan Update on Progress	Ward All Wards	Key Decision? Yes
Summary of Decision	A review of progress on achievements made towards compliance with the		

## Council's Air Quality Action Plan.

Decision maker Date of decision	<b>Cabinet</b> 29/05/19		
Community Plan Theme	A borough that our residents are proud of and love to live in		
Cabinet Member	Deputy Mayor and Cabinet Member for Regeneration and Air Quality		
Who will be consulted before decision is made and how will this consultation take place	None Carried out as part of the Air Quality Plan		
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	No		
Contact details for comments or additional information	David Tolley (Head of Environmental Health and Trading Standards) david.tolley@towerhamlets.gov.uk		
What supporting documents or other information will be available?	N/A		
Is there an intention to consider this report in private session and if so why?	No, Unrestricted		
Title of Report	Children's Services Improvement Programme, Quarterly Progress Report (Quarter 3- 2018/19)	Ward All Wards	Key Decision? Yes
Summary of Decision	This report provides an update on progress in delivering improvements to Children's Services in response to the report published by Ofsted in April 2017 which rated our services 'inadequate'. The Council's improvement plan aims to achieve a standard of 'good' at its next inspection, in 2019.		
	Endorsement is sought for the progress made in delivering the Children's Services improvement Programme.		

<b>Decision maker</b> Date of decision	<b>Cabinet</b> 27/03/19	
Community Plan Theme	TH Plan 1: A better deal for children and young people: aspiration, education and skills	

Cabinet Member	Cabinet Member for Children, Schools and Young People
Who will be consulted before decision is made and how will this consultation take place	Children's Services DLT CLT, MAB - Attendees The report will also go to the Overview and Scrutiny Committee on 25th March and Transformation and Improvement Board on 26th March 2019.
	Children's Services DLT, CLT, MAB The report will also go to the Overview and Scrutiny Committee on 25th March and Transformation and Improvement Board on 26th March 2019.
Has an Equality Impact Assessment been carried out and if so the result of this Assessment?	N/A
Contact details for comments or additional information	Shade Idris (Executive Support Officer, Childrens and HAC) Shade.Idris@towerhamlets.gov.uk
What supporting documents or other information will be available?	N/A
Is there an intention to consider this report in private session and if so why?	No, Unrestricted N/A

